| | Position | Other Positions Held | Special District | Department | Total Wages |
|-----|-------------------------|----------------------|---------------------------------|---|--------------------|
| 1. | Fire Chief | | Novato Fire Protection District | Organizational Resources & Support | \$247,335 |
| 2. | Fire Battalion Chief | | Novato Fire Protection District | Operations | \$237,185 |
| 3. | Fire Battalion Chief | | Novato Fire Protection District | Operations | \$225,689 |
| 4. | Fire Captain | | Novato Fire Protection District | Operations | \$221,682 |
| 5. | Fire Battalion Chief | | Novato Fire Protection District | Operations | \$207,592 |
| 6. | Deputy Fire Chief | | Novato Fire Protection District | Operations | \$207,068 |
| 7. | Firefighter Paramedic V | | Novato Fire Protection District | Emergency Medical Services | \$205,539 |
| 8. | Fire Captain | | Novato Fire Protection District | Operations | \$203,744 |
| 9. | Fire Battalion Chief | | Novato Fire Protection District | Emergency Medical Services | \$197,381 |
| 10. | Fire Captain | | Novato Fire Protection District | Operations | \$196,193 |
| 11. | Fire Captain | | Novato Fire Protection District | Operations | \$192,160 |
| 12. | Fire Battalion Chief | | Novato Fire Protection District | Training | \$190,168 |
| 13. | Fire Captain | | Novato Fire Protection District | Operations | \$188,843 |
| 14. | Fire Captain | | Novato Fire Protection District | Operations | \$188,813 |
| 15. | Fire Captain | | Novato Fire Protection District | Operations | \$188,444 |
| 16. | Fire Captain | | Novato Fire Protection District | Operations | \$183,679 |
| 17. | Fire Captain | | Novato Fire Protection District | Operations | \$183,654 |
| 18. | Fire Battalion Chief | | Novato Fire Protection District | Risk Reduction Prevention Mitigation | \$176,985 |
| 19. | Fire Captain | | Novato Fire Protection District | Operations | \$171,197 |
| 20. | Fire Captain | | Novato Fire Protection District | Operations | \$170,392 |
| 21. | Fire Engineer | | Novato Fire Protection District | Operations | \$160,966 |
| 22. | Firefighter Paramedic V | | Novato Fire Protection District | Emergency Medical Services | \$160,280 |
| 23. | Firefighter Paramedic V | | Novato Fire Protection District | Emergency Medical Services | \$158,467 |
| 24. | Fire Engineer | | Novato Fire Protection District | Operations | \$158,002 |
| 25. | Fire Engineer | | Novato Fire Protection District | Operations | \$156,354 |
| 26. | Firefighter Paramedic V | | Novato Fire Protection District | Emergency Medical Services | \$156,068 |
| 27. | Firefighter Paramedic V | | Novato Fire Protection District | Emergency Medical Services | \$155,798 |
| 28. | Firefighter Paramedic V | | Novato Fire Protection District | Emergency Medical Services | \$153,537 |
| 29. | Fire Captain | | Novato Fire Protection District | Operations | \$152,824 |

| 30. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$148,109 |
|-----|--------------------------|---------------------------------|---|-----------|
| 31. | Finance Director | Novato Fire Protection District | Organizational Resources & Support | \$148,026 |
| 32. | Fire Engineer | Novato Fire Protection District | Operations | \$147,810 |
| 33. | Firefighter Paramedic IV | Novato Fire Protection District | Emergency Medical Services | \$146,556 |
| 34. | Fire Engineer | Novato Fire Protection District | Operations | \$144,973 |
| 35. | Fire Engineer | Novato Fire Protection District | Operations | \$143,928 |
| 36. | Fire Captain | Novato Fire Protection District | Operations | \$143,197 |
| 37. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$141,130 |
| 38. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$140,486 |
| 39. | Fire Engineer | Novato Fire Protection District | Operations | \$139,889 |
| 40. | Fire Engineer | Novato Fire Protection District | Operations | \$139,291 |
| 41. | Fire Engineer | Novato Fire Protection District | Operations | \$137,789 |
| 42. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$137,255 |
| 43. | Fire Engineer | Novato Fire Protection District | Operations | \$136,825 |
| 44. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$136,468 |
| 45. | Fire Engineer | Novato Fire Protection District | Operations | \$136,195 |
| 46. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$133,913 |
| 47. | Fire Engineer | Novato Fire Protection District | Operations | \$132,490 |
| 48. | Fire Engineer | Novato Fire Protection District | Operations | \$132,329 |
| 49. | Firefighter Paramedic IV | Novato Fire Protection District | Emergency Medical Services | \$131,127 |
| 50. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$131,103 |
| 51. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$131,074 |
| 52. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$130,402 |
| 53. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$130,255 |
| 54. | Fire Engineer | Novato Fire Protection District | Operations | \$130,246 |
| 55. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$128,989 |
| 56. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$128,607 |
| 57. | Fire Engineer | Novato Fire Protection District | Operations | \$126,598 |
| 58. | Deputy Fire Marshal | Novato Fire Protection District | Risk Reduction Prevention Mitigation | \$126,358 |
| 59. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$124,776 |

| 60. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$120,782 |
|-----|-----------------------------|---------------------------------|--------------------------------------|-----------|
| 61. | Fire Captain | Novato Fire Protection District | Operations | \$119,945 |
| 62. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$119,760 |
| 63. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$119,672 |
| 64. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$118,468 |
| 65. | Firefighter Paramedic IV | Novato Fire Protection District | Emergency Medical Services | \$116,433 |
| 66. | Firefighter Paramedic V | Novato Fire Protection District | Emergency Medical Services | \$112,816 |
| 67. | Human Resources Manager | Novato Fire Protection District | Organizational Resources & Support | \$109,925 |
| 68. | Fire Prevention Specialist | Novato Fire Protection District | Risk Reduction Prevention Mitigation | \$107,032 |
| 69. | Mechanic | Novato Fire Protection District | Operations | \$104,252 |
| 70. | Information Analyst | Novato Fire Protection District | Organizational Resources & Support | \$95,804 |
| 71. | Executive Assistant | Novato Fire Protection District | Organizational Resources & Support | \$91,496 |
| 72. | Fire Inspector | Novato Fire Protection District | Risk Reduction Prevention Mitigation | \$74,016 |
| 73. | Administrative Specialist I | Novato Fire Protection District | Organizational Resources & Support | \$71,231 |
| 74. | Billing Analyst | Novato Fire Protection District | Emergency Medical Services | \$66,669 |
| 75. | Fire Captain | Novato Fire Protection District | Operations | \$59,314 |
| 76. | Administrative Assistant I | Novato Fire Protection District | Organizational Resources & Support | \$22,473 |
| 77. | Administrative Assistant I | Novato Fire Protection District | Risk Reduction Prevention Mitigation | \$19,125 |
| 78. | Administrative Assistant II | Novato Fire Protection District | Organizational Resources & Support | \$15,113 |
| 79. | Administrative Assistant I | Novato Fire Protection District | Organizational Resources & Support | \$4,094 |
| 80. | Board Member | Novato Fire Protection District | Board of Directors | \$2,500 |
| 81. | Board Member | Novato Fire Protection District | Board of Directors | \$2,200 |
| 82. | Board Member | Novato Fire Protection District | Board of Directors | \$2,200 |
| 83. | Board Member | Novato Fire Protection District | Board of Directors | \$1,800 |

| 84. | Board Member | Novato Fire Protection District | Board of Directors | \$1,500 |
|-----|--------------|---------------------------------|--------------------|---------|
| 85. | Board Member | Novato Fire Protection District | Board of Directors | \$300 |
| 86. | Board Member | Novato Fire Protection District | Board of Directors | \$100 |